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BANK ACCOUNT MANAGEMENT

VISIBILITY, CONTROL, AND COMPLIANCE

Strategic Treasurer

tis

October 20, 2026

Live and Recorded for On-Demand Viewing

CTP Certified Treasury Professional®

MEET THE SPEAKERS

THE EXPERIENCE BEHIND THE INSIGHTS



KEVIN RICE

Kevin Rice serves as Director Solutions Consulting at Treasury Intelligence Solutions (TIS). A Certified Treasury Professional (CTP) with more than 12 years of treasury experience, Kevin brings a unique blend of practitioner expertise and financial technology leadership. Throughout his career, he has held a variety of treasury-focused positions across corporations, banks, and software providers. Today, he partners with organizations to modernize treasury operations through strategic advisory, solution architecture, product demonstrations, and treasury transformation initiatives.



CRAIG JEFFERY

Craig Jeffery’s 30+ years of financial and treasury experience as a practitioner and as a consultant have uniquely qualified him to help organizations craft realistic goals and achieve significant benefits quickly. He formed Strategic Treasurer in 2004 to provide treasury and financial process assistance to corporate, educational, and government entities.

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TOPICS OF DISCUSSION

KEY AREAS OF FOCUS AND ANALYSIS

MANAGING COMPLEXITY

The expanding scope of bank account management (BAM)

TRUSTED VISIBILITY

Account context and reliable data

DECISION RIGHTS

Clear ownership and authority

MAINTAINING CONTROL

Current records and signer authority

COMPLIANCE READINESS

Monitoring, documentation, and audit support

KEY TAKEAWAYS

Final thoughts

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COMPOUNDING COMPLEXITY

GROWTH MULTIPLIES THE MOVING PARTS

ENTITIES × **BANKS** × **COUNTRIES** × **SIGNERS** × **CHANGES** = **BAM COMPLEXITY**

ENTITIES
- Expanding legal structures
- Different account purposes
- Distributed ownership

BANKS
- More banking relationships
- Separate portals and records
- Varying bank processes

COUNTRIES
- Local requirements
- Different operating practices
- Jurisdictional complexity

SIGNERS
- Changing personnel
- Varying authority levels
- Ongoing access updates

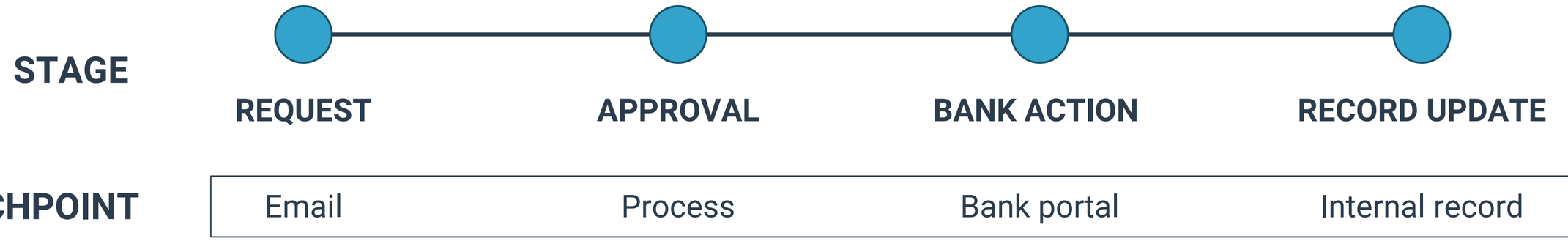
CHANGES
- Account openings and closures
- Signer and mandate updates
- Entity and relationship changes

Each added dimension multiplies the governance burden

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FRAGMENTATION CREATES RISK

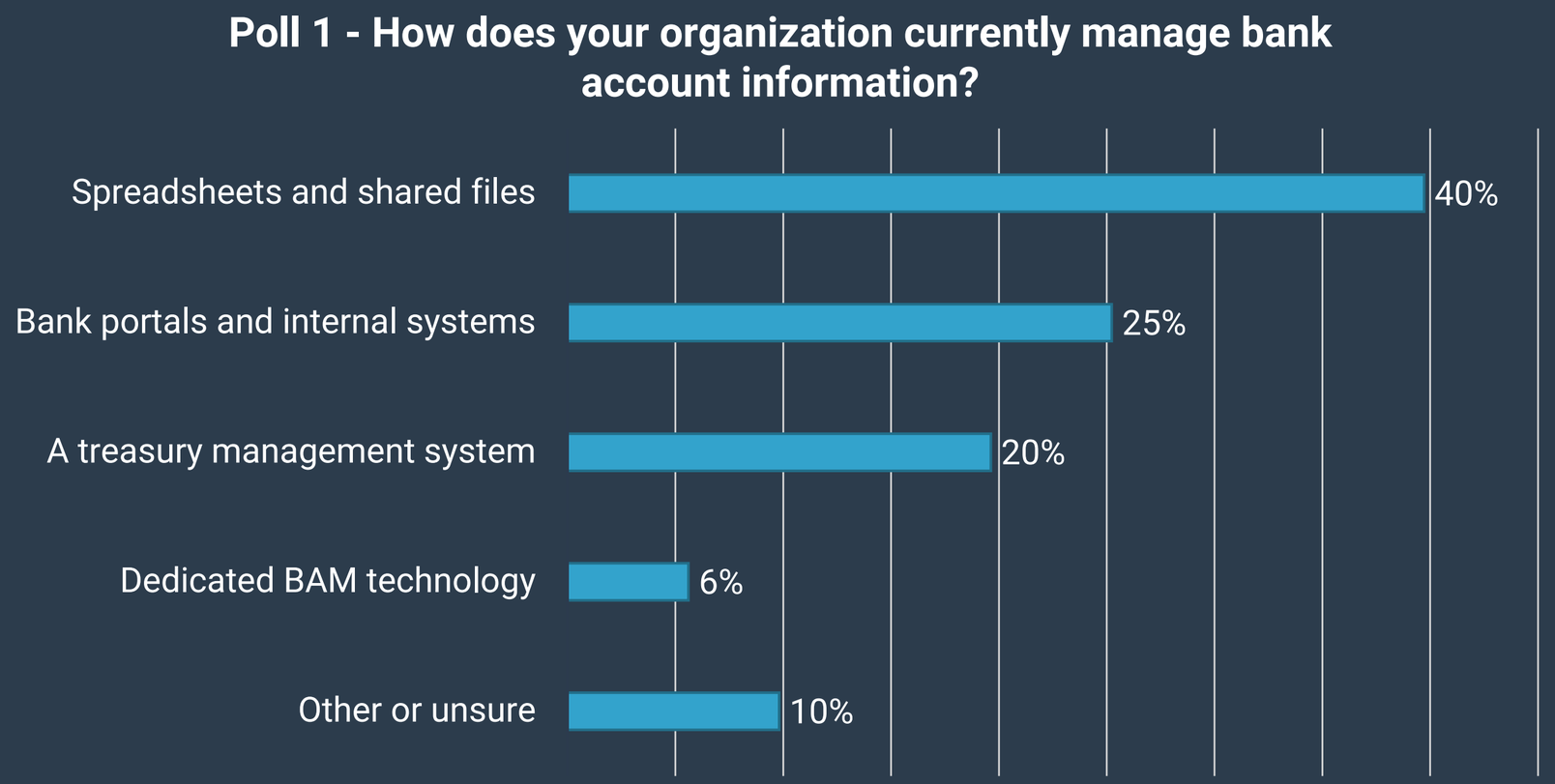
DISCONNECTED HANDOFFS WEAKEN CONTROL AND AUDITABILITY



What was requested, approved, completed, and recorded may differ

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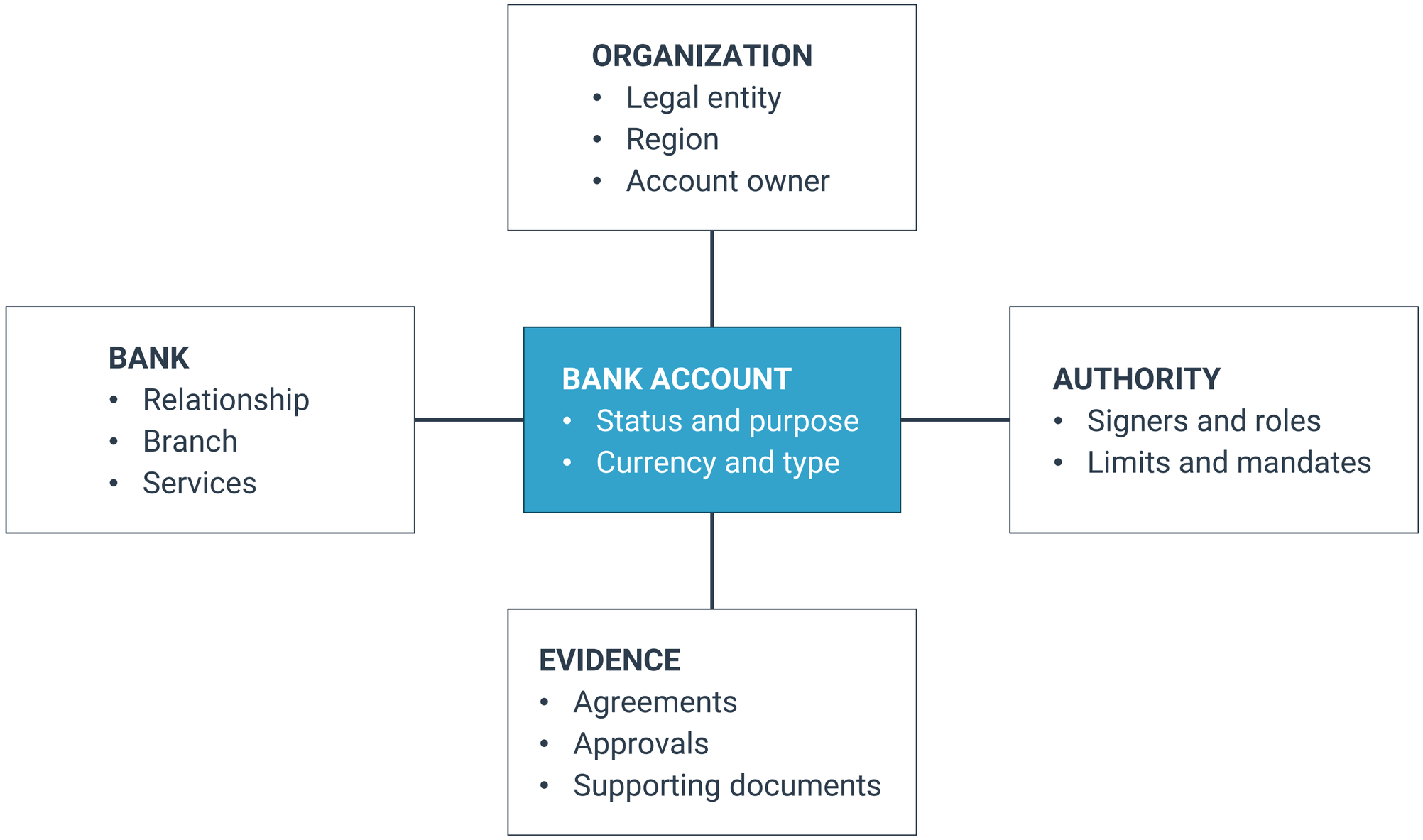
POLL QUESTION



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KNOW WHAT MUST BE GOVERNED

CONTEXT ENABLES CONTROL



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ESTABLISH A TRUSTED RECORD

CENTRALIZATION ONLY WORKS WHEN THE DATA STAYS RELIABLE



DATA STEWARDSHIP: Ownership, validation, documentation

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DEFINE DECISION RIGHTS

CLEAR AUTHORITY MUST BE BUILT INTO THE PROCESS

1

INITIATE: Who may request the action?

- Authorized roles
- Required information

2

REVIEW: Who must evaluate it?

- Business need
- Policy implications

3

APPROVE: Who has decision authority?

- Defined approval levels
- Segregated responsibilities

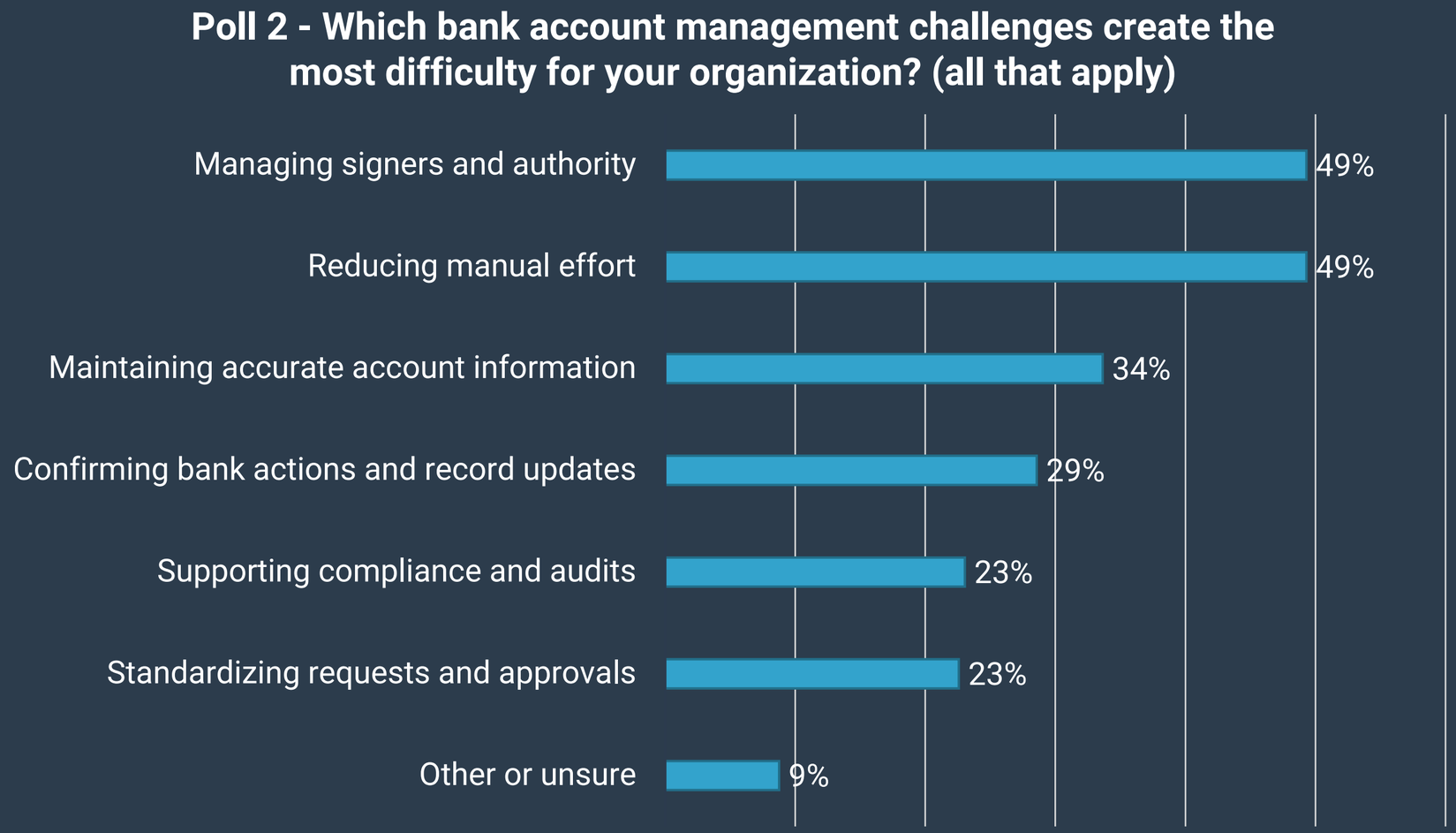
4

CONFIRM: Who verifies completion?

- Bank execution
- Records and evidence updated

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POLL QUESTION



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KEEP ACCOUNT RECORDS CURRENT

CHANGE EXTENDS BEYOND OPENING AND CLOSURE

STATUS
- Open, restricted, or closed
- Active or inactive

PURPOSE
- Business use
- Continued need

OWNERSHIP
- Legal entity
- Internal owner

AUTHORITY
- Signers
- Roles and limits

BANKING DETAILS
- Services and structure
- Mandates and documentation

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GOVERN SIGNER AUTHORITY

AUTHORITY MUST KEEP PACE WITH ORGANIZATIONAL CHANGE

CHANGE EVENTS
- Transfer
- Promotion
- Departure
- Reorganization

REASSESS
- Signer status
- Account assignments
- Authority limits
- Bank mandates

INDIVIDUAL
- Current employee or officer

ROLE
- Position and responsibilities

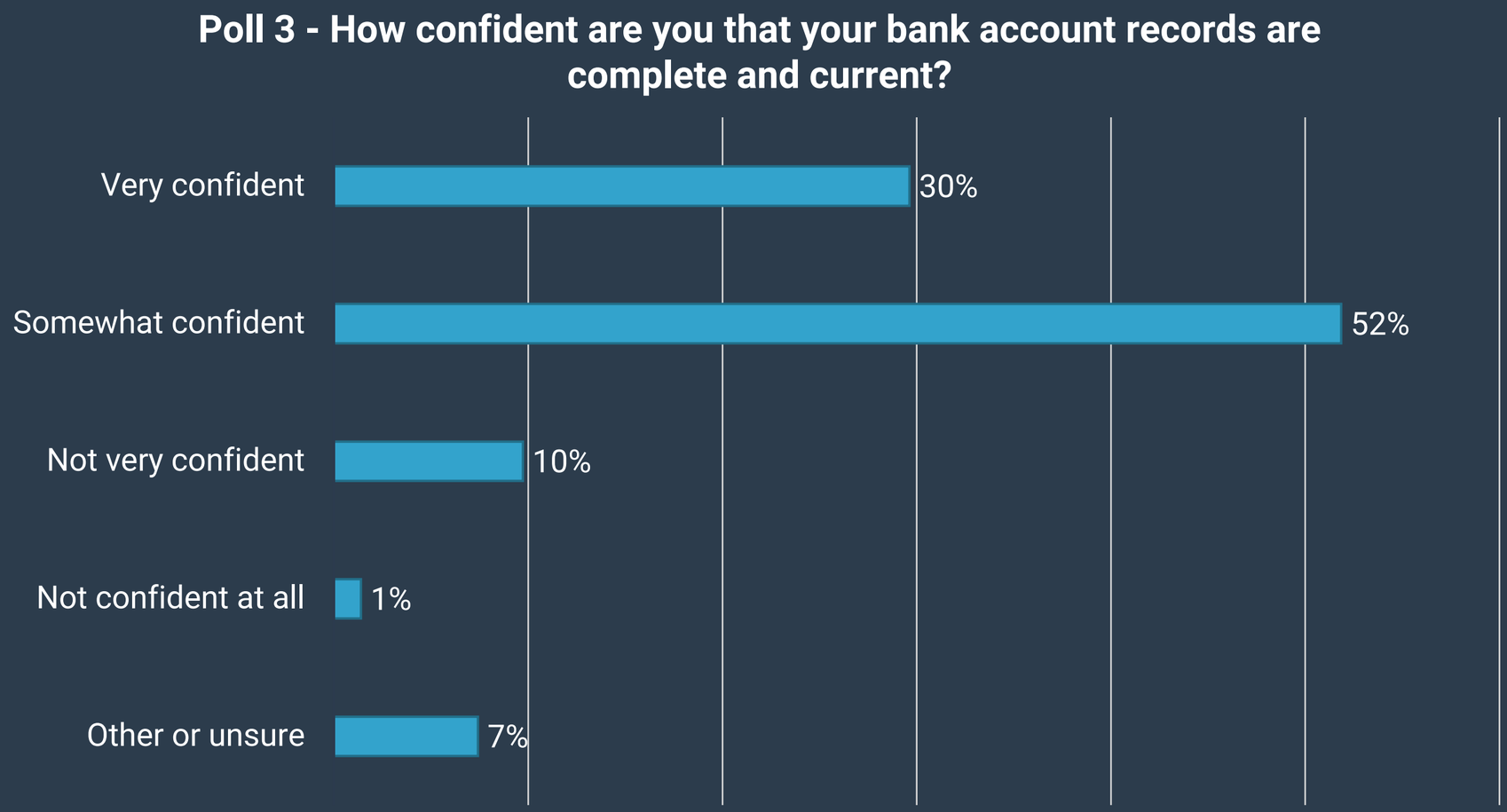
ENTITY
- Legal organization represented

ACCOUNT
- Applicable bank account or group

AUTHORITY
- Signing rights and limits

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POLL QUESTION



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BUILD CONTINUOUS ASSURANCE

ROUTINE CONTROLS MAINTAIN COMPLIANCE AND AUDIT READINESS

PREVENT UNAUTHORIZED ACTIVITY

- Required information
- Defined approvals
- Segregated responsibilities

IDENTIFY CONTROL GAPS

- Overdue reviews
- Inactive accounts
- Unusual authority
- Incomplete records

DOCUMENT CONTROL ACTIVITY

- Time-stamped changes
- Approval history
- Review results
- Supporting documents

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ADVANCE IN STAGES

IMPROVING VISIBILITY, CONTROL, COMPLIANCE, AND EFFICIENCY

DISCOVER

- Inventory accounts and sources
- Identify ownership and control gaps

STANDARDIZE

- Define data requirements
- Establish policies and decision rights

CENTRALIZE

- Create an authoritative record
- Consolidate supporting documents

CONTROL

- Implement workflows and reviews
- Manage exceptions and evidence

OPTIMIZE

- Integrate connected systems
- Analyze accounts and relationships

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FINAL THOUGHTS

A QUICK RECAP BEFORE WE CLOSE

CENTRALIZE VISIBILITY

- Maintain one authoritative account record
- Connect accounts to ownership, authority, and evidence

KEEP RECORDS CURRENT

- Assign clear responsibility for data
- Validate information as circumstances change

EMBED CONTROL

- Define who initiates, reviews, approves, and confirms
- Reassess signer authority after organizational changes

IMPROVE IN STAGES

- Establish standards before adding technology
- Prioritize the gaps creating the most risk and effort

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FOR QUESTIONS OR TO LEARN MORE

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