

LET'S STAY CONNECTED

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THE GUIDE TO BANK PRICING: NAVIGATING THE RANGE



Considering how to ease the headache of understanding bank fees.



Thursday, May 9 2:00 PM - 2:50 PM EDT



Lee Patton, Business Development Leader Craig Jeffery, Founder & Managing Partner Christin Cifaldi, Director, Product Development & Analytics





ABOUT THE SPEAKERS

GET TO KNOW TODAY'S SUBJECT MATTER EXPERTS



LEE PATTONBusiness Development Leader



CRAIG JEFFERYFounder & Managing Partner



CHRISTIN CIFALDI
Director, Product Development
& Analytics



TOPICS OF DISCUSSION

KEY AREAS OF FOCUS



SEEKING UNDERSTANDING

TERMS AND CONTEXT



VIEWING FEES MORE ACCURATELY

A BETTER PERSPECTIVE



INSIDE THE GUIDE

DETAILS AND EXAMPLES



KEY TAKEAWAYS

AND FINAL THOUGHTS



UNDERSTANDING THE TERMS

DEFINITIONS

Account analysis statement

Detailed invoice that includes multiple complicating factors for arriving at a price.

ECR (earnings credit rate)

Interest paid on balances that is applied to bank invoices without calling it interest.

AFP codes

The attempt to normalize invoice details and invoicing by banks.

Reserve requirement

A percentage of deposits that must be held in reserve (not loaned out) by banks.
 This is a requirement of the Fed and has often been around 10%. It is currently 0%.



UNDERSTANDING THE CONTEXT

BANK FEES SHOULD NOT BE VIEWED IN ISOLATION



Bank relationship

- Credit
- Level of risk
- Ideas/guidance
- Operational support
- Service fees
- Price x value



Bank relationship formality

- Value: RAROC
- Relationship plans
- Call reports
- Maintaining organizational corrections



PARADIGM SHIFT

A MORE COMPLETE PERSPECTIVE ON FEES



Fees are one component of a relationship, not the only component



Think of fees in a range, not as a single point

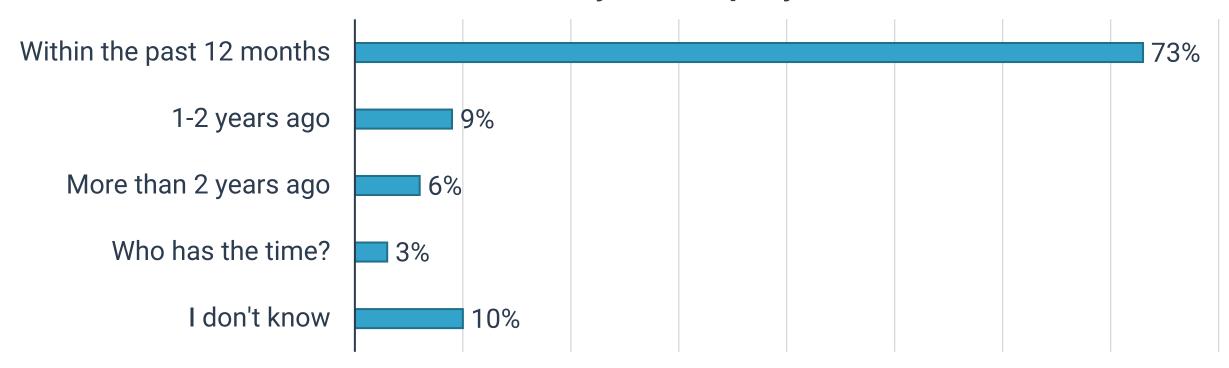


Other factors influence relationship value besides fees



POLL QUESTION

Poll 1 - When was the last time your company reviewed bank fees?



Poll 2 - How do you utilize AFP codes?

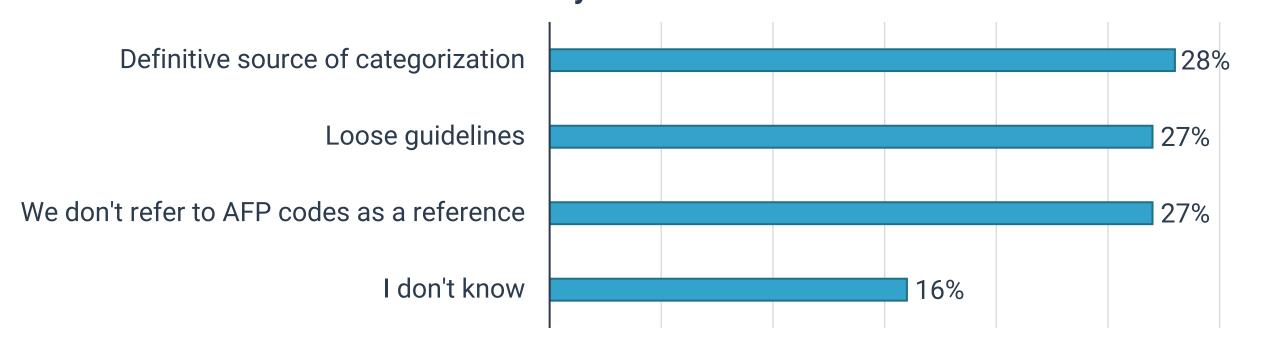




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AN OVERVIEW OF THE GUIDE



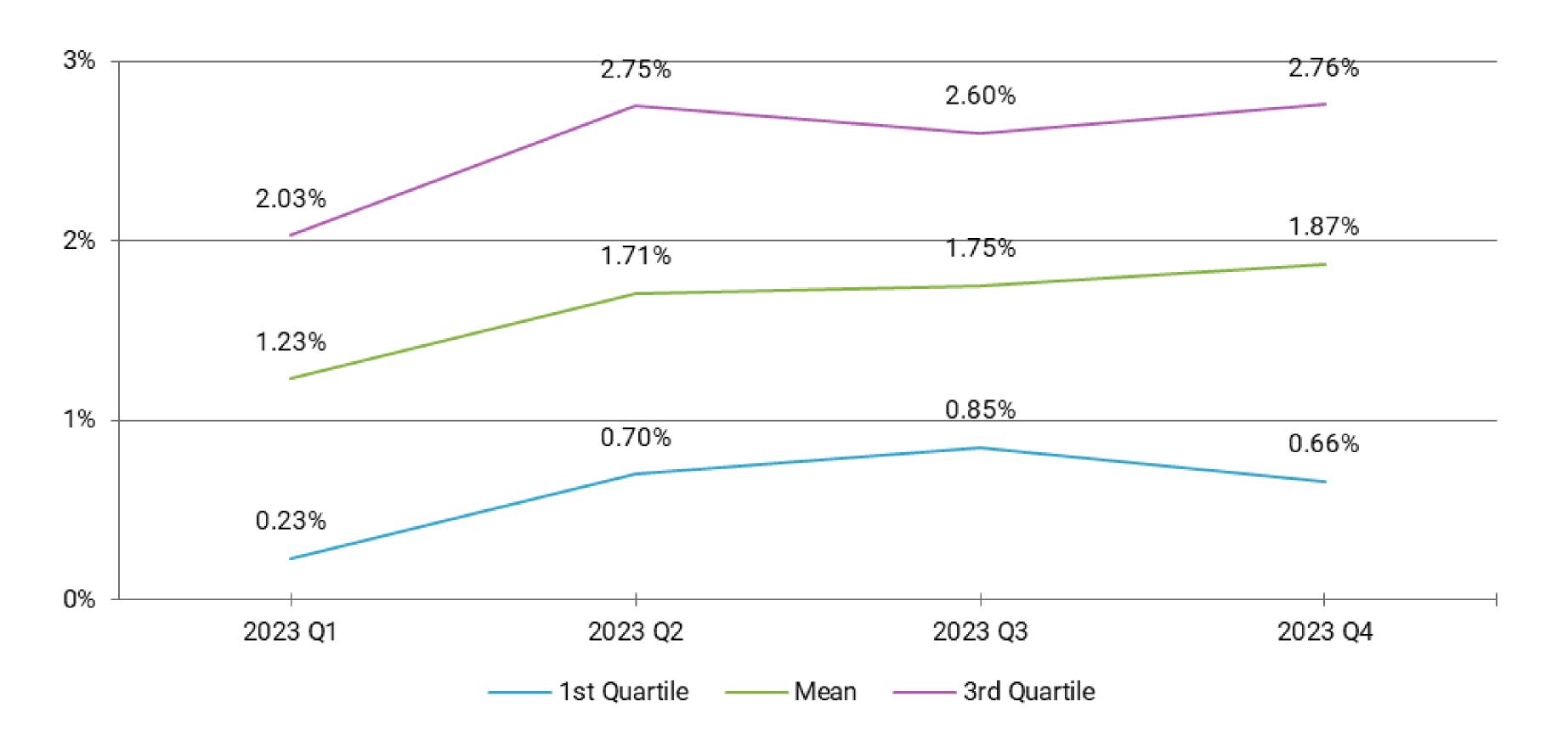
- Earnings Credit Rate
- Negative Collected Balance Rates
- Balance Assessment Fees
- General Services
- Collections

- Disbursements
- Data Services
- Fraud Services
- Lockbox
- Online Portal



EARNINGS CREDIT RATE

ALL MARKET DATA





NEGATIVE COLLECTED BALANCE

RATES CHARGED

2023

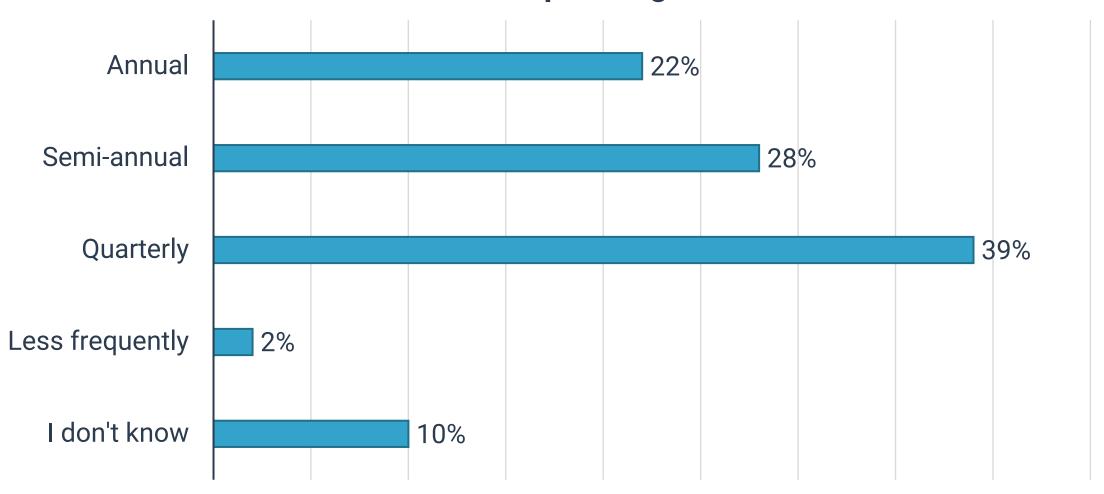
Average Ledger Balance	90 th	50 th	10 th	
< \$500k	\$500k 12.6%		9.9%	
\$500k - 5M	13.0%	11.0%	10.0%	
\$5M - 25M	- 25M 13.4%		10.7%	
> \$25M 12.6%		11.7%	10.7%	

	Minimum	Median	Mode	Mean	Maximum	Range	U.S. Prime Rate ¹
2023	9.5%	11.5%	11.5%	11.4%	13.5%	4.0%	8.50%
2022	5.0%	10.2%	10.2%	10.4%	18.0%	13.0%	7.50%
2021	6.3%	8.3%	18.0%	12.4%	18.0%	11.8%	3.50%



POLL QUESTION

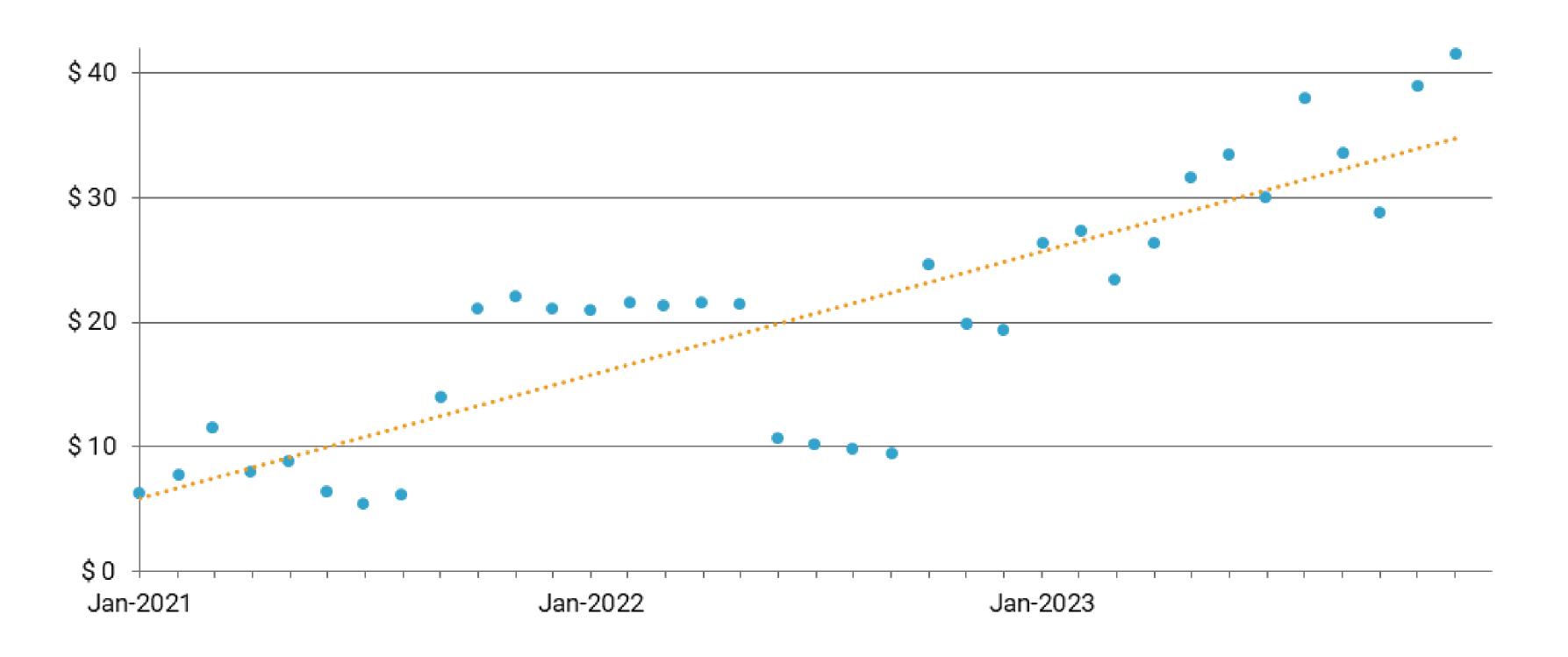
Poll 3 - What is the frequency of check-ins with your relationship manager?





GENERAL SERVICES

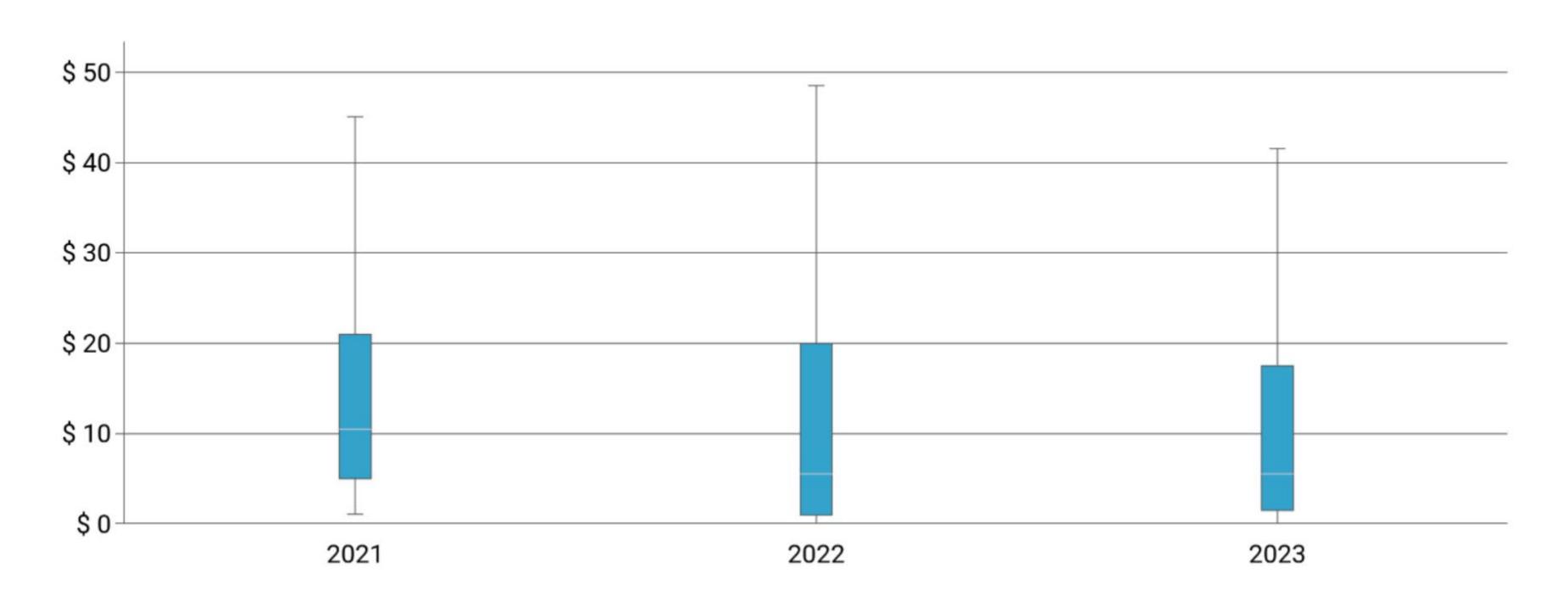
COST OF ACCOUNT FEES





ONLINE PORTAL

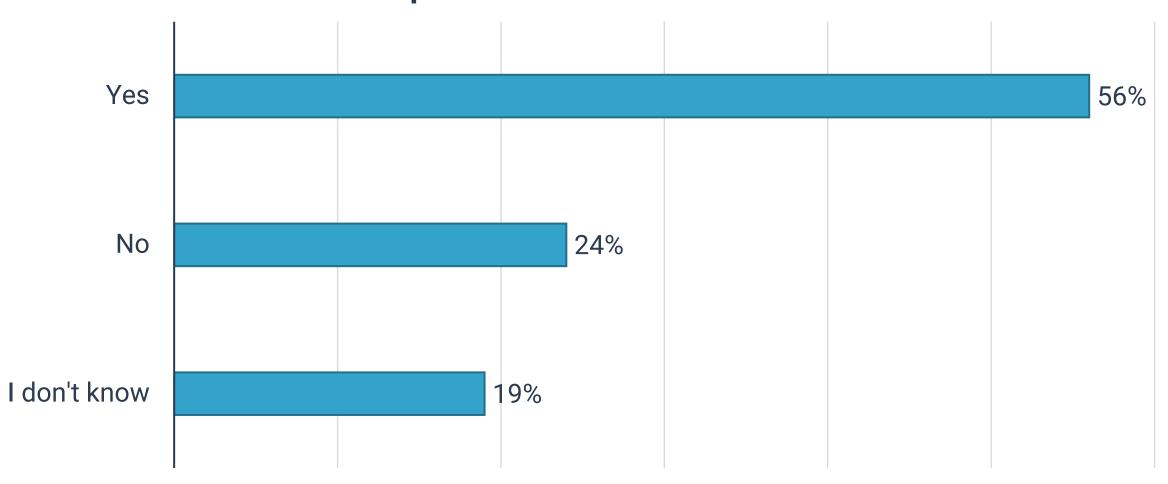
COST OF FILE TRANSMISSION





POLL QUESTION

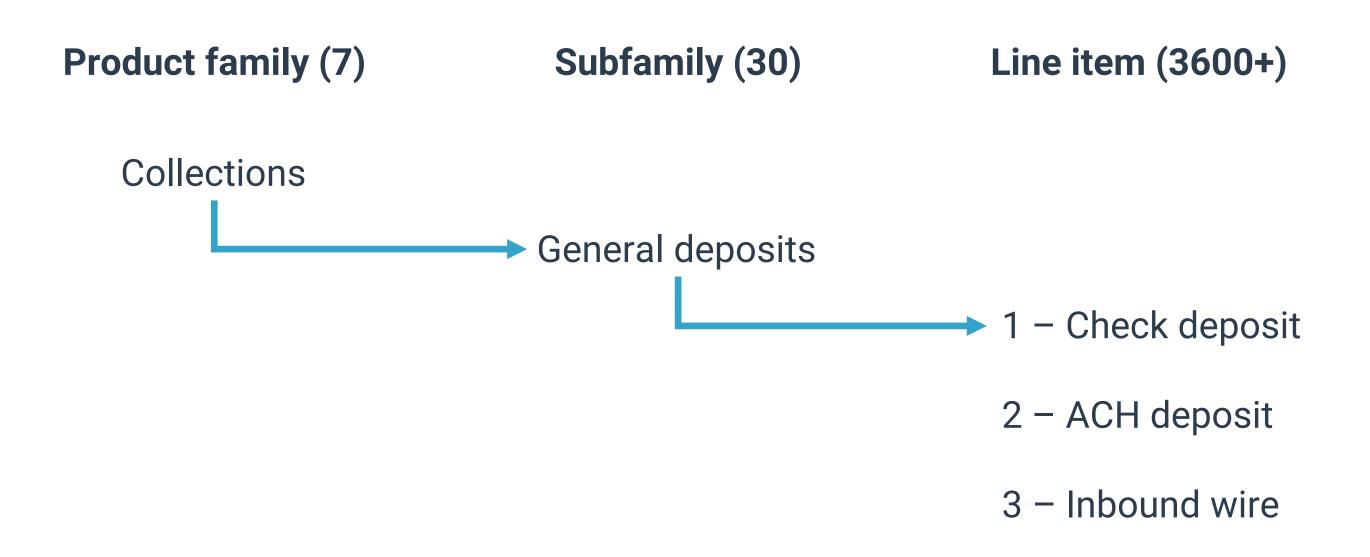
Poll 4 - Has your earnings credit rate increased/decreased in step with market fluctuations?





PRICING COMPARISON

HOW TO HANDLE





Approaches to negotiations

- Specific rather than across the board
- Don't ask for 3.5% off on 120 items
- "Seeing better value," not "You are overcharging"



HOW TO GET THE GUIDE

SAVING ON FEES

1 strategictreasurer.com/pricing

2 Order

3 Access credentials



FINAL THOUGHTS

HOW TO PROCEED



COMPREHENSIVE RELATIONSHIP VIEW

- How are your banks helping your organization?
- What is the service quality?
- Access to capital?



FOCUS ON DETAILS

- Examine the details
- Focus on the most impactful items
- What changes in your services or behavior matter?



METHODICAL

- Whether you get help or go it alone, follow a strategy
- Be specific in your request: amount, time
- Affirm the value of the relationship
- Follow up
- Report the result



LET'S CONNECT

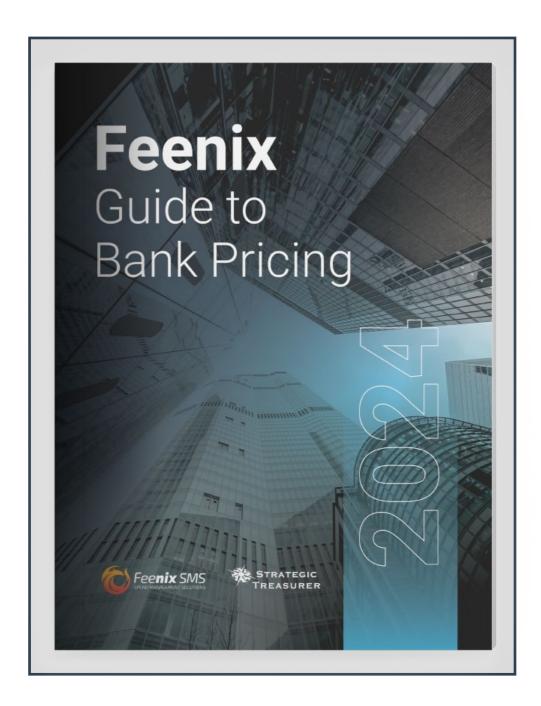
DON'T LET THE LEARNING END HERE...
CONTACT US WITH ANY FUTURE QUESTIONS



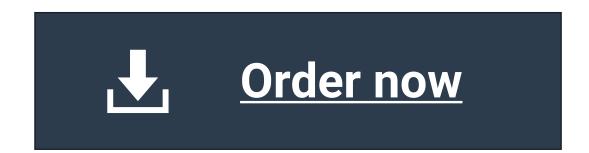
STRATEGIC TREASURER

Lee Patton *Associate Director, Business Development*

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