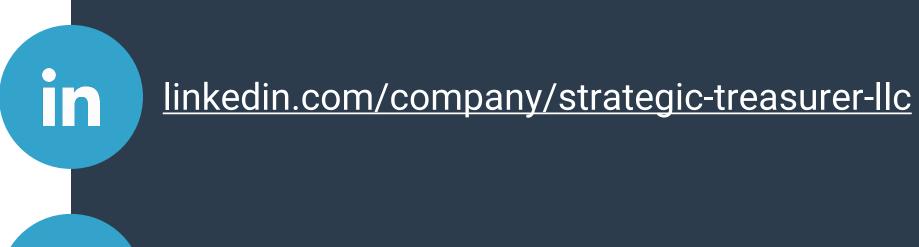


LET'S STAY CONNECTED

We believe in the value of strategic partnerships and a collaborative approach to supporting our industry through long-term relationships, the beneficial exchange of insights, and excellence in service. Follow us on social media for updates or set up a quick call to talk in more detail.





@StrategicTreasurer







READY OR NOT: YOUR CLIENTS' PAYMENTS ARE AT RISK



CRAIG JEFFERY

Founder & Managing Partner Strategic Treasurer



WHAT

Discussing the current payment fraud environment and how to address this topic as a trusted advisor to your clients.





ABOUT THE SPEAKER

GET TO KNOW TODAY'S SUBJECT MATTER EXPERT



CRAIG JEFFERY

Craig Jeffery formed Strategic Treasurer in 2004 to provide corporate, educational and government entities direct access to comprehensive and current assistance with their treasury and financial process needs.

His 30+ years of financial and treasury experience as a practitioner and as a consultant have uniquely qualified him to help organizations craft realistic goals and achieve significant benefits quickly.



TOPICS OF DISCUSSION

KEY AREAS OF FOCUS & ANALYSIS



ASSESS

UNDERSTAND YOUR
CUSTOMERS, YOURSELF
AND THE WAR ON FRAUD



ACT

A CHALLENGE AND PATH TO LEAD YOUR CLIENTS FORWARD



KEY TAKEAWAYS

AND FINAL THOUGHTS



TAKING ADVICE

DISPARITIES BETWEEN PERCEPTION, REALITY AND ACTION



You know:

- Crime pays
- Clients are exposed
- Threat level increases
- Not everyone can afford extensive internal resources
- The exposure of countless companies



Some of your clients don't always:

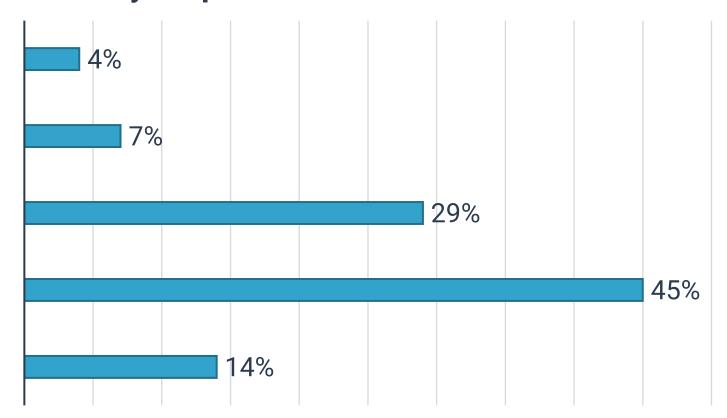
- Get the services they need
- Use leading practices
- Deploy preventative controls
- Deploy responsive controls (rapidly)
- Listen to the scary stories you tell and think that can happen to them



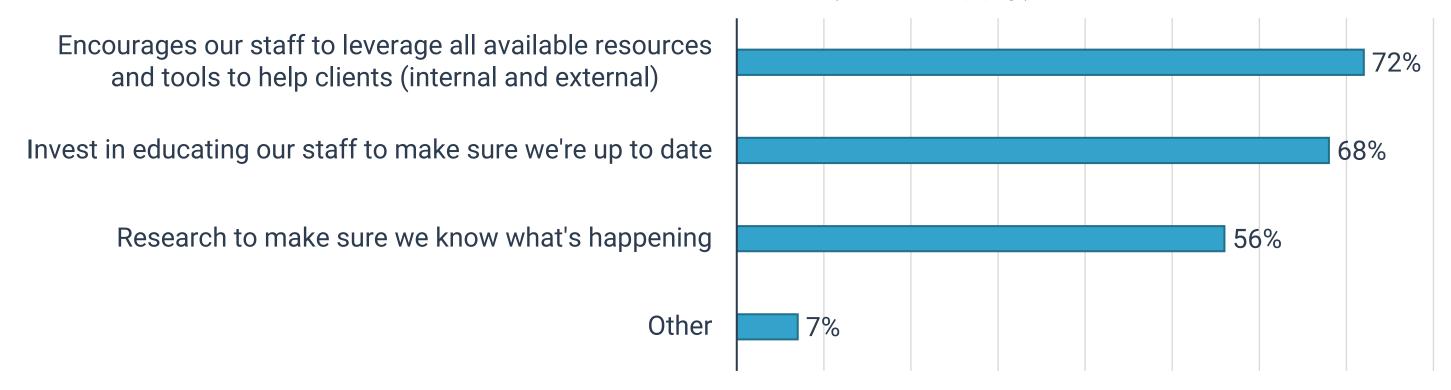
POLL QUESTION

Poll 1 - How would you rate yourself against other bankers in knowing what to share to help people outside of your products?

- Level 1 Payment security is not my strength; I'm aiming to learn a lot today.
 - Level 2 I understand the threat, but I'm not sure how to best solve it.
 - Level 3 I know how to protect clients, but fewer buy our services than I desire.
 - Level 4 I have a system that works but could improve it with the right resources.
- Level 5 I'm a payment fraud expert and close every client I pitch with our services.



Poll 2 - Our bank does this: (all that apply)





THREATS

METHODS AND PRESENCE OF FRAUD



Business email compromise



Social engineering



Deep fakes



System penetration and lateral movement



Removing security protections



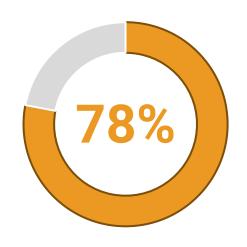
Ransomware



Cyber theft of data



73% of corporates experienced or suspected fraud in the past twelve months



78% of corporates believed the threat-level of fraud had increased or significantly increased in the past twelve months



SITUATION AND COMPLEXITIES

CONSIDERING THE FULL PICTURE



Understand the world we're in with payment fraud

- Ever-increasing
- Costs money, time and reputation
- Tech scales the sophistication and lowers the barrier to entry



Understand your clients within that world

- Roles
- Responsibilities
- Frustrations
- Fears



Understand the companies they work for

- Systems
- Data
- People
- Needs



GAINING CLARITY

BETTER UNDERSTANDING YOUR CLIENTS AND YOURSELF



Understand your clients' impediments to change

- Knowledge debt
- Time
- Budgets
- Buy-in
- Inertia bias



Understand yourselves

- Bankers selling services
- Priorities
- Competition
- Perception
- Inertia bias



POLL QUESTION

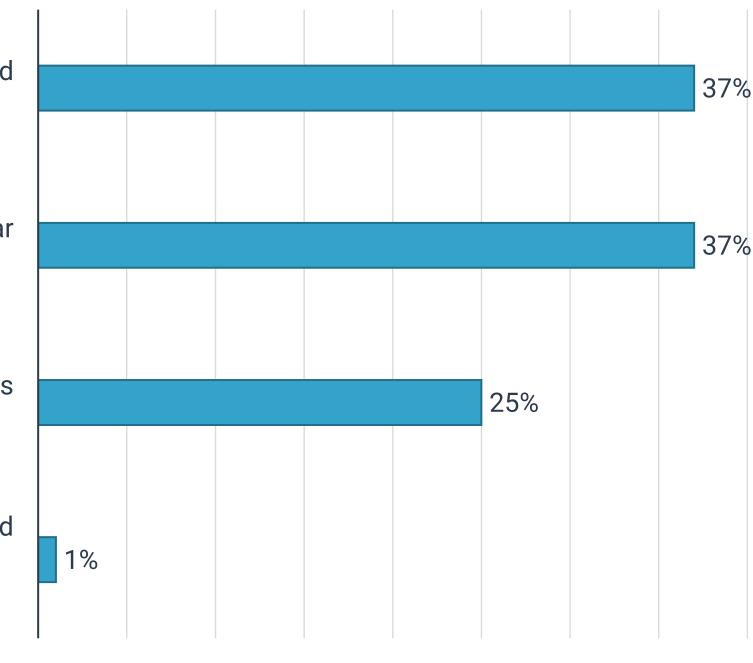
Poll 3 - If we could wave a magic wand and convincingly imprint one of the following messages in the minds of your clients, which one would you prefer?

Assessment - Assuming I'm secure is wishful thinking; I need to have our organization's payment security assessed.

Training - My team is highly competent, but needs regular security training to ensure effective prevention.

Responsibility - Treasury is the superintendent of payments and is therefore responsible for securing them.

Pen testing - I think I'm really good with how I'm structured and I don't want to waste time with an assessment, but I want someone to come in and test it via a pen test.





PAYMENT FLOWS

KNOWN AND UNKNOWN LIABILITY



Every bank account is a point of exposure



Every payment flow is a point of exposure and a point of cost



Criminals will exploit the weakest link and any area they can access



I can't protect what I don't know exists



Typical assessments find 50-100% more payment flows than companies previously thought they had

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APPROACH

HOW TO BETTER HELP YOUR CLIENTS



Ask your clients questions

- Learn what you need to know so you can better help them in their particular situation(s)
- How many payment flows do you have?
 - How do you know?
 - Are they inventoried?
 - Formally documented from end to end?
- Where are you exposed?
 - How do you know?
- When was the last time you assessed your payment flows (internally or third-party)?
- Does your cybersecurity training include recurring payment-specific security training and testing?



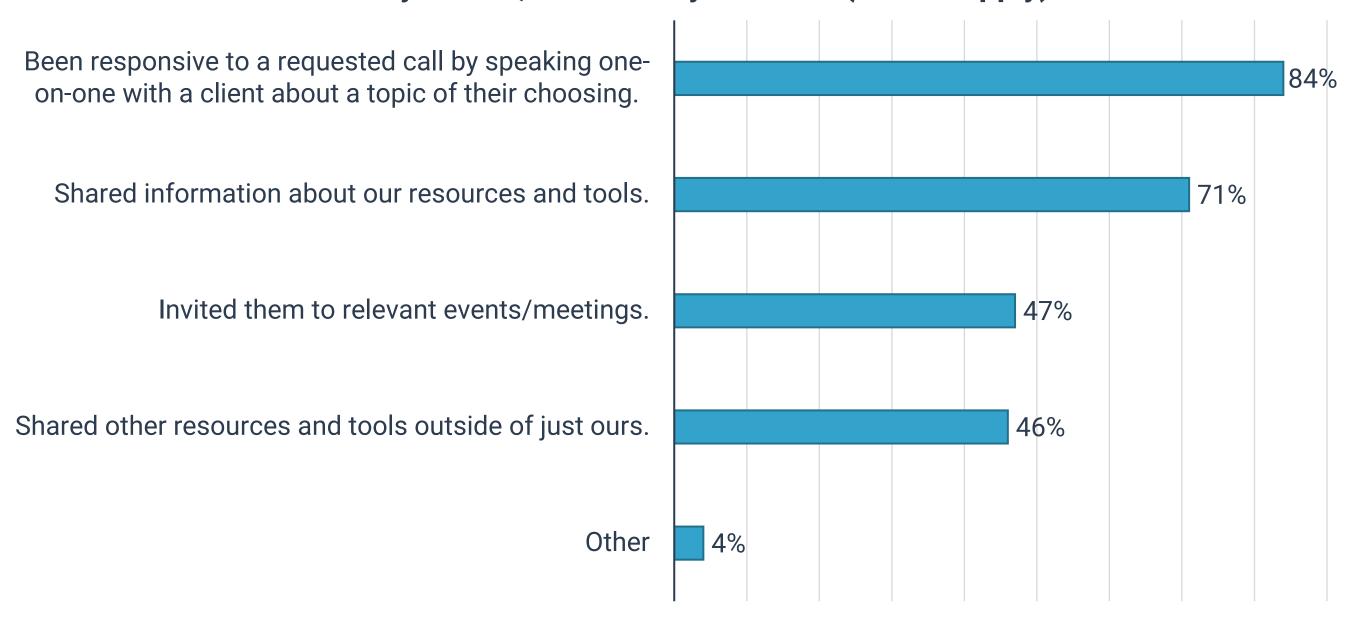
Proactively provide helpful information

- You become a trusted advisor
- Gives you relational differentiation
- Clients want to know what others are doing
 - Bank value is having visibility to many in their shoes
 - "Others have run into these problems as well"
- Clients become more willing to act on your advice
 - Assessment
 - Training and testing
 - Controls
 - Preventative
 - Responsive (rapid)



POLL QUESTION

Poll 4 - Hopefully you're the first banker your clients call. Of those who do call you first, what have you done? (all that apply)





RESOURCES TO INCREASE IMPACT

LEVERAGE STRATEGIC TREASURER TO STRENGTHEN THE EXPERIENCE



Webinars

- Payment assessments
- Payment security

Ebooks

 Payment Security & Fraud Prevention: The Principles of SECURE CLAMPS

Podcasts

Treasury Update Podcast

Survey Reports

- Treasury Fraud and Controls
- Treasury Perspectives



THREE-STEP PRESCRIPTION

FOR SECURING PAYMENT PROCESSES



Payment Assessment

- Inventory
- Exposure points
- Structure
- Recommendations

Payment Security Training

- SecureTreasury
 - Videos
 - Quizzes
 - Notes

Payment Security Pen Testing

- Learn areas of weakness
- Steps of remediation



FINAL THOUGHTS

HOW TO PROCEED



UNDERSTAND

- Stay abreast of fraud methods and their controls
- Seek to better understand your clients and their desires
- Document their activity and payment flows
- Know yourself and follow a disciplined game plan



BECOMING A TRUSTED ADVISOR

- Proactively
 give clients
 relationship-building
 guidance even when it
 doesn't involve your
 bank's services
- Share client stories of loss, summarize as a principle, and apply it to their situation



USE ALL AVAILABLE RESOURCES

- Consider all potential resources and tools (internal & external)
- Stay current with weekly learning
- Share resources with clients



LET'S CONNECT

DON'T LET THE LEARNING END HERE...
CONTACT US WITH ANY FUTURE QUESTIONS



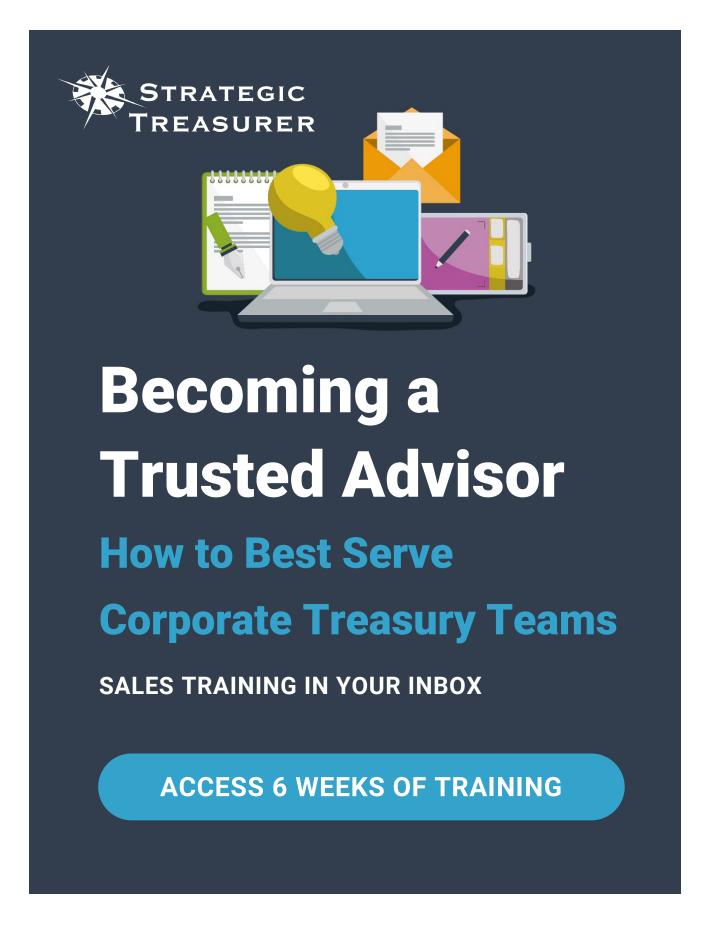
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ADVISE Major Projects

- Treasury Structures
- Liquidity & Risk
- Banking Services
- Treasury Technology



RESEARCH Market Data

- Survey Participation
- Research Report Access
- Industry & Peer Benchmarking
- Critical Treasury Assessment



ASSIST Outsourced Services

- Fee Management
- Employee Security Training
- Compliance Services
- Connectivity & Onboarding



INFORM Industry Insights

- Technology Analyst Report
- Webinars (CE Credits)
- Podcasts & Videos
- eBooks & White Papers











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- Product Design & Roadmapping
- Messaging Optimization
- Investment Validation



ASSIST Outsourced Services

- Sales Optimization & Training
- Marketing Team Support
- Content Amplification
- SME Speaker Bureau



RESEARCH Market Data

- Treasury Insights (Data Services)
- Tailored Market Research
- Survey Program Sponsorship
- Client Benchmark Reporting



INFORM Industry Insights

- Expert Content Creation
- Platform Access & Distribution
- Targeted Demand Generation
- Custom Campaign Programming











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