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# AR'S ROLE IN MEETING TREASURY GOALS



#### WHAT

Considering how AR can help deliver on the financial commitments needed to reach the working capital and liquidity targets of your organization.



#### WHEN

Thursday, January 25, 2024 11:00 AM - 11:30 AM EST



#### **WHERE**

Live online presentation Replays at StrategicTreasurer.com

#### **MIKE NORTMAN**

Business Development Manager, Esker



#### **CRAIG JEFFERY**

Founder & Managing Partner, Strategic Treasurer











## **ABOUT THE SPEAKERS**

#### GET TO KNOW TODAY'S SUBJECT MATTER EXPERTS



#### **MIKE NORTMAN**

Mike Nortman is a Principal BDM with Esker. He's been with Esker for over 7 years working with organizations looking to improve their AR process by removing manual tasks, allowing them to achieve goals like remaining headcount neutral, lowering costs, and getting cash into the company faster.

Prior to Esker Mike worked with both consumer packaging and med device companies, seeing firsthand the challenges AR presents and how issues in AR can not only impact other departments within the company but also lead to poor customer experience as well.



#### **CRAIG JEFFERY**

Craig Jeffery formed Strategic Treasurer in 2004 to provide corporate, educational and government entities direct access to comprehensive and current assistance with their treasury and financial process needs.

His 30+ years of financial and treasury experience as a practitioner and as a consultant have uniquely qualified him to help organizations craft realistic goals and achieve significant benefits quickly.





## TOPICS OF DISCUSSION

**KEY AREAS OF FOCUS & ANALYSIS** 



# TREASURY'S RESPONSIBILITIES

VARIED AREAS OF DUTY TO THE ORGANIZATION



#### **AR'S IMPACT**

ON THE GOALS OF TREASURY



#### **HOW AR CAN HELP**

DELIVERING ON FINANCIAL COMMITMENTS



#### **KEY TAKEAWAYS**

AND FINAL THOUGHTS





## TREASURY'S RESPONSIBILITIES

NUMEROUS AREAS OF CONCERN



Superintendent of payments



Financial risk management



Working capital management



Advisor (rational)



Liquidity management



Relationship management



**Business optimization** 

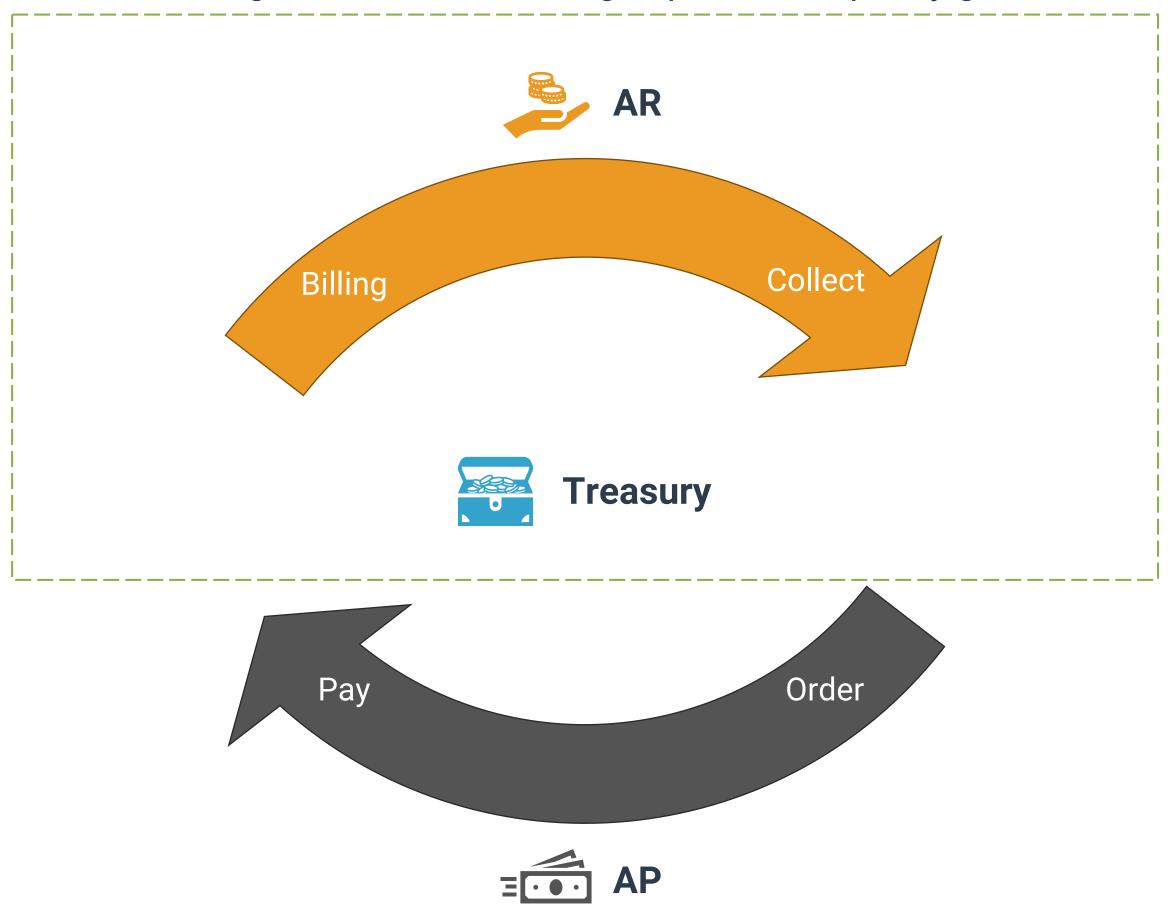




## CASH CONVERSION CYCLE

FOCUSING ON AR'S AND TREASURY'S ROLES IN THE CCC

The interchange between AR and treasury – an opportunity to work together toward working capital and liquidity goals







## AR'S IMPACT

ON THE GOALS OF TREASURY



Credit management



Speed of collection



Accuracy of payment processing



Efficiency of payment processing



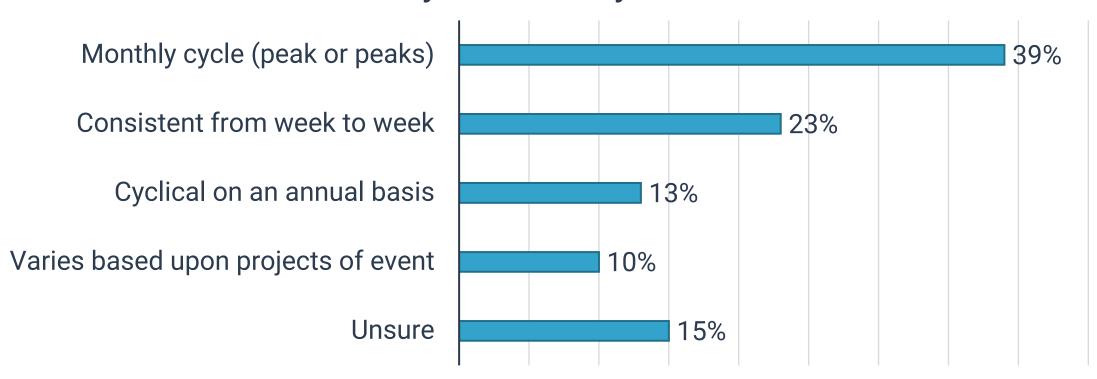
Payment security



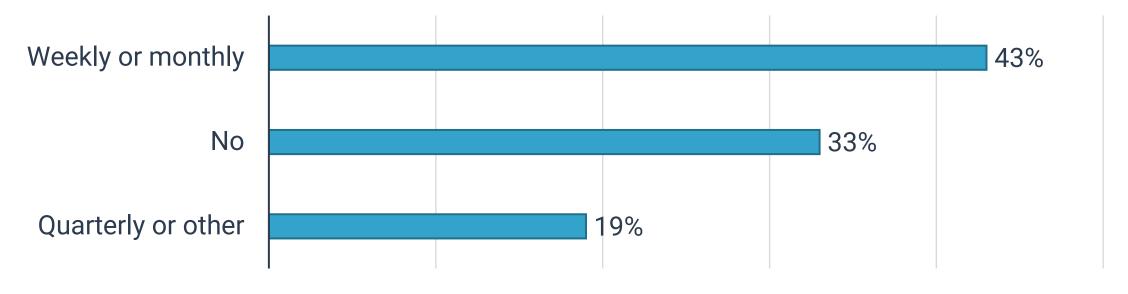


## POLL QUESTION

Poll 1 - How would you describe your cashflow from AR?



Poll 2 - Do treasury and AR have a regular meeting cadence?





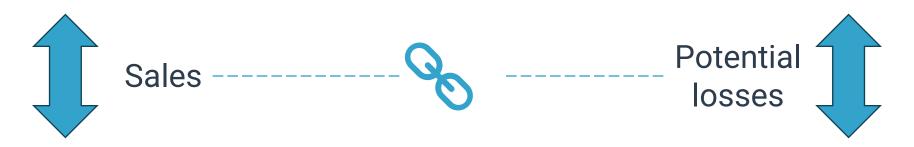


### **CREDIT AND COLLECTIONS**

**IMPROVING MANAGEMENT** 

#### **Credit management**

Decisions that impact the income statement:



- As sales rise and fall, so does the potential for losses due to uncollectibles
- Seek a balance between the two

#### **Collection activities**

Direct and indirect impact on liquidity:



Better invoicing > Faster collection



Digital experience > Decreased errors > Better collection



More information > Less calls and cost figuring things out > Increased efficiency

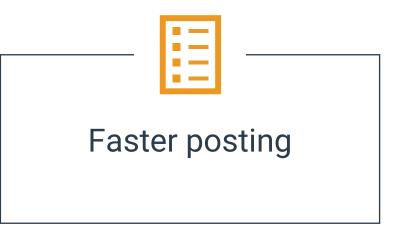


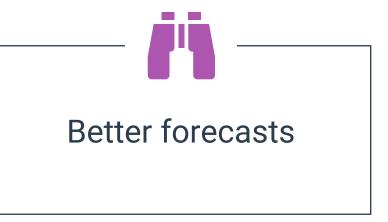


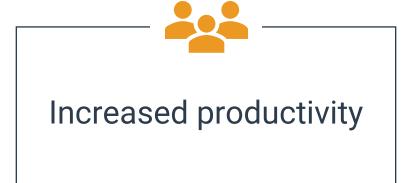
## PROCESSING PAYMENTS

#### BENEFITS OF IMPROVING ACCURACY AND EFFICIENCY VIA AUTOMATION

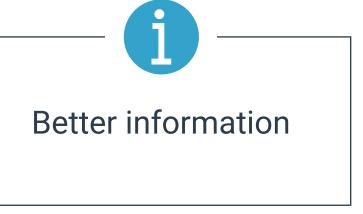


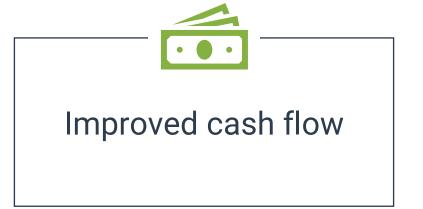














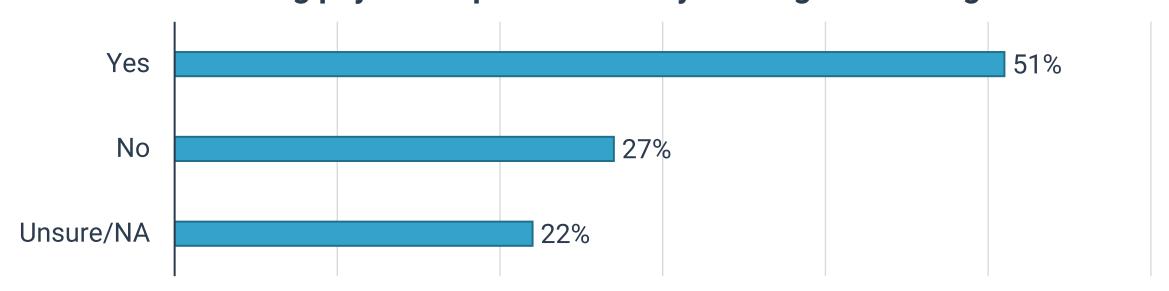


## POLL QUESTION

Poll 3 - Do treasury and AR have any combined KPIs?



Poll 4 - Does your cybersecurity training include formal, recurring payment-specific security training and testing?







## BETTER SECURITY

#### AR SUPPORTING TREASURY IN PAYMENT SECURITY EFFORTS

#### How tech, training and testing can help







## FINAL THOUGHTS

#### **HOW TO PROCEED**



#### **AWARENESS**

- Work to understand one another's aims and KPIs
- Seek complementary, not competing, KPIs
  - Liquidity
  - Efficiency for cash
  - Efficiency for operations



#### **EXECUTION**

- Treasury
  - Provide feedback to AR
    - Accuracy
    - Liquidity
    - Efficiency
- AR
  - Communication
  - Clean processes



#### **COLLABORATION**

- Meet regularly to ensure all continue to row in the same direction
- Partnerships
  - AR
  - Treasury
  - Banks, fintechs, services
  - AP





## LET'S CONNECT

# DON'T LET THE LEARNING END HERE... CONTACT US WITH ANY FUTURE QUESTIONS

Thank you for your interest in this presentation and for allowing us to support you in your professional development. Strategic Treasurer and our partners believe in the value of continued education and are committed to providing quality resources that keep you well informed.



#### **STRATEGIC TREASURER**

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#### eBook:

Transforming Payments
Improving Cashflow in AP and AR





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