# PLATFORM CONVERSION & CUSTOMER EXPERIENCE



#### **WHAT**

Considering the nature of platform changes as well as leading practices to support the success of treasury system and digital platform conversion projects.



#### WHEN

Tuesday, January 24, 2023 11:00 AM - 12:00 PM EST



#### **WHERE**

Live online presentation Replays at StrategicTreasurer.com



#### **STEVE TRAUT**

Senior Vice President of Sales, Superior

#### **CRAIG JEFFERY**

Managing Partner, Strategic Treasurer











## **ABOUT THE SPEAKERS**

#### GET TO KNOW TODAY'S SUBJECT MATTER EXPERTS



#### **STEVE TRAUT**

Steve is a leader who focuses on customer centric needs to drive innovative solutions in the banking industry. His strengths include understanding the banks' pain points and launching products to support our clients' unique needs. Steve has consulted with top financial institutions and often presented at industry events such as Nacha Payments, FIS, Jack Henry, and WesPay as an expert on treasury product delivery and product trends for commercial banking.



#### **CRAIG JEFFERY**

Craig Jeffery formed Strategic Treasurer in 2004 to provide corporate, educational and government entities direct access to comprehensive and current assistance with their treasury and financial process needs.

His 30+ years of financial and treasury experience as a practitioner and as a consultant have uniquely qualified him to help organizations craft realistic goals and achieve significant benefits quickly.





## TOPICS OF DISCUSSION

KEY AREAS OF FOCUS & ANALYSIS



#### **CONTEXT**

INEVITABILITY OF CHANGE



## **CONVERSION CHALLENGES**

DIFFICULTIES FOR CLIENTS AND COMPANIES



#### **NAVIGATING CHANGE**

CONCEPTS TO BEAR IN MIND



## MANAGING PRINCIPLES

FOR SUCCESSFUL PLATFORM CHANGES



#### **EXAMPLES**

PRINCIPLES APPLIED



#### **KEY TAKEAWAYS**

AND FINAL THOUGHTS





## **CHANGE**

#### THOUGHTS FOR CONSIDERATION

Change before you have to.

- Jack Welch



There is nothing wrong with change...if it is in the right direction.

- Winston Churchill





Change is the law of life. And those who look only to the past or present are certain to miss the future.

- John F. Kennedy





The world hates change, yet it is the only thing that has brought progress.

- Charles Kettering



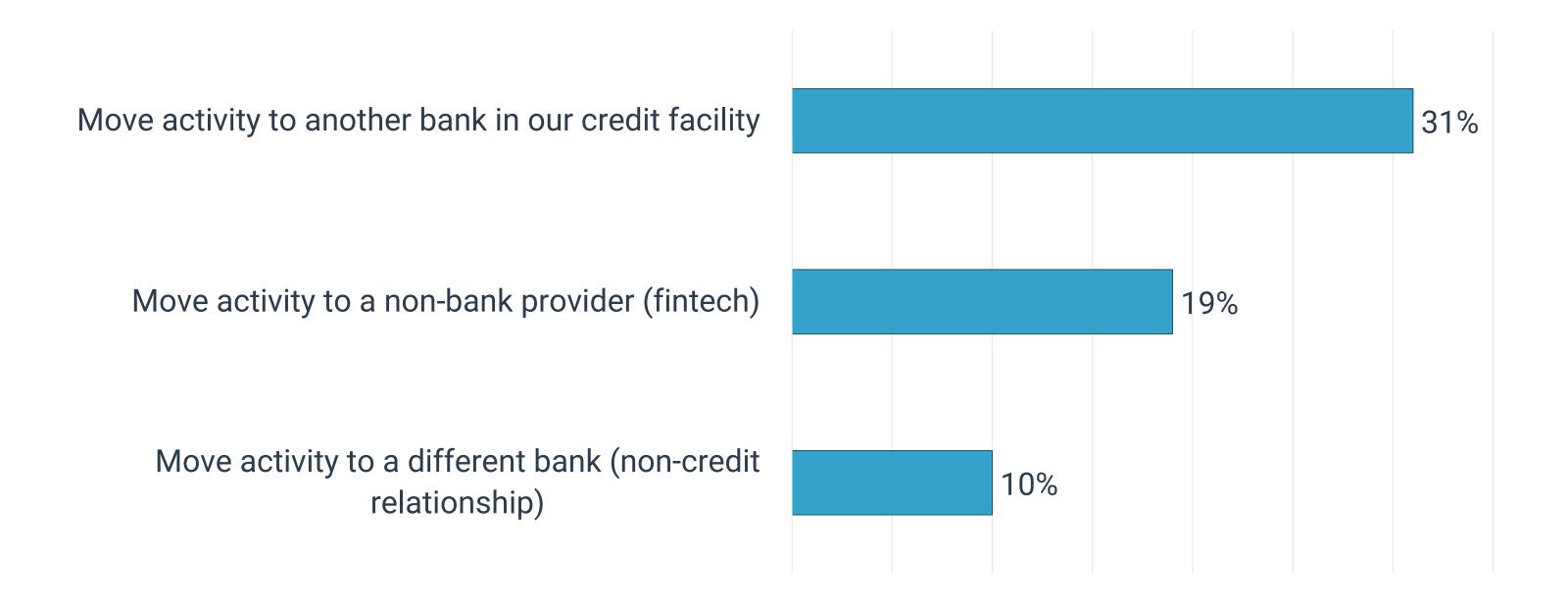




## WILLINGNESS TO MOVE

#### IF BANKS DON'T KEEP UP

Moving to full-electronic processing is important enough for us to: (Select all that apply)







## **CONTEXT**TECH SHIFTS ARE INEVITABLE



Increase in client requirements



Increase in data needs



Change in portal access requirements



User management



User interface



Tech changes and scalability



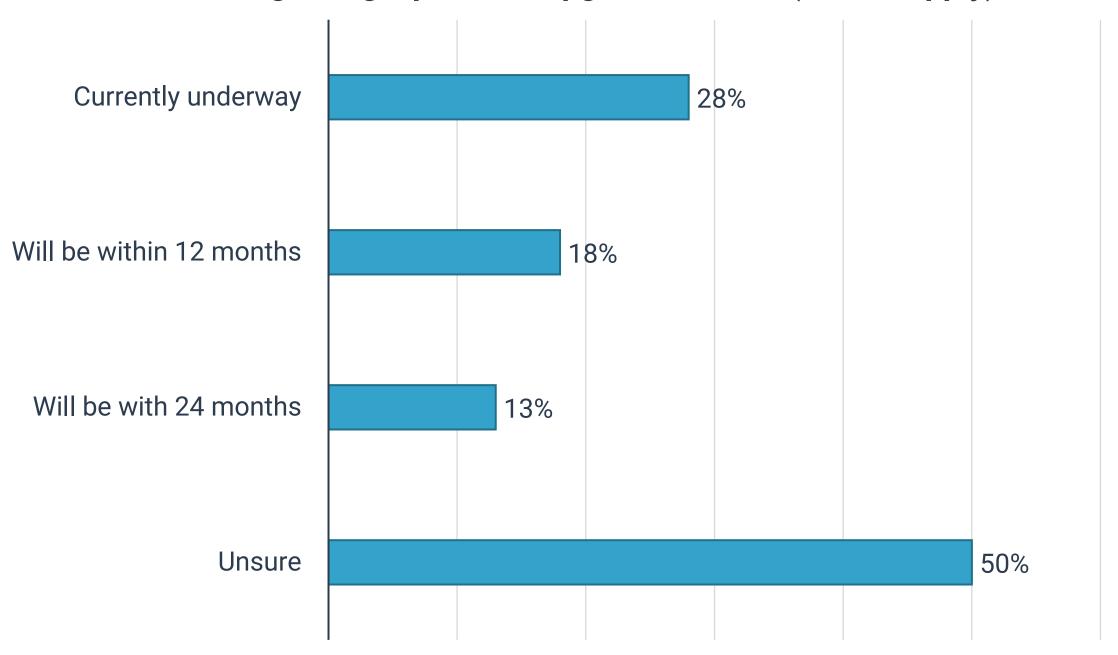
Connections and integrated/embedded banking





## POLL QUESTION

Poll 1 - Regarding a platform upgrade, we are: (all that apply)







## **PAIN POINTS**

#### FACTORS CONTRIBUTING TO CONVERSION CHALLENGES



Areas where things can go wrong



Data not cleansed



Lack of alignment across departments



Failing to prepare clients for conversion



Converting all at once





## CHANGE MANAGEMENT

#### RELATED CONCEPTS AND DEFINITIONS



#### Communication

Early, regular, clear



#### **Training**

Online and interactive, recorded, follow-up



#### **Project management**

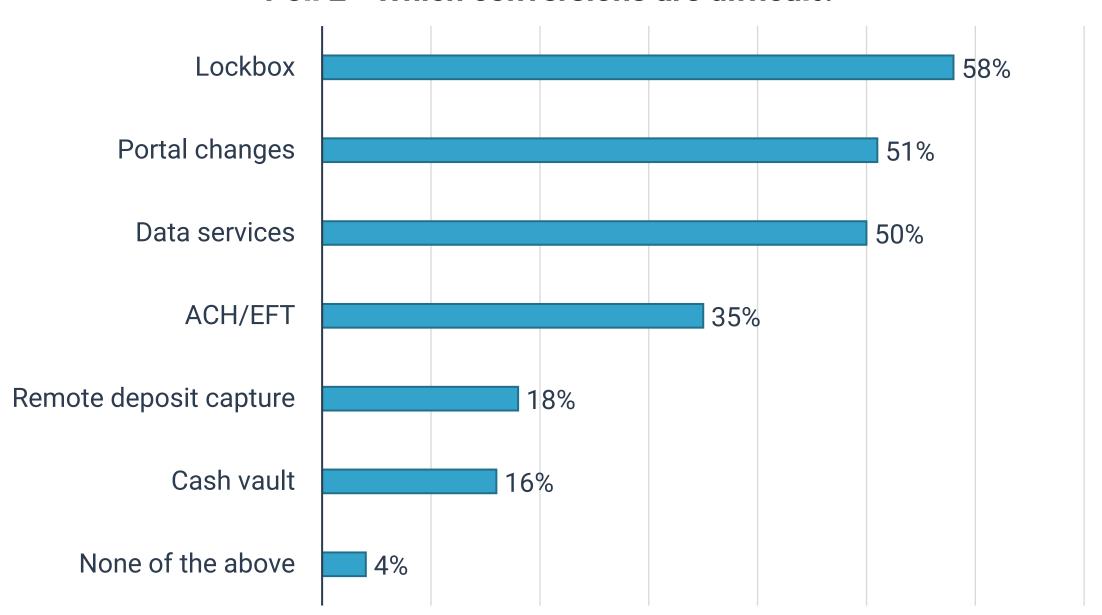
Consistent tracking and follow through





## POLL QUESTION

**Poll 2 - Which conversions are difficult?** 

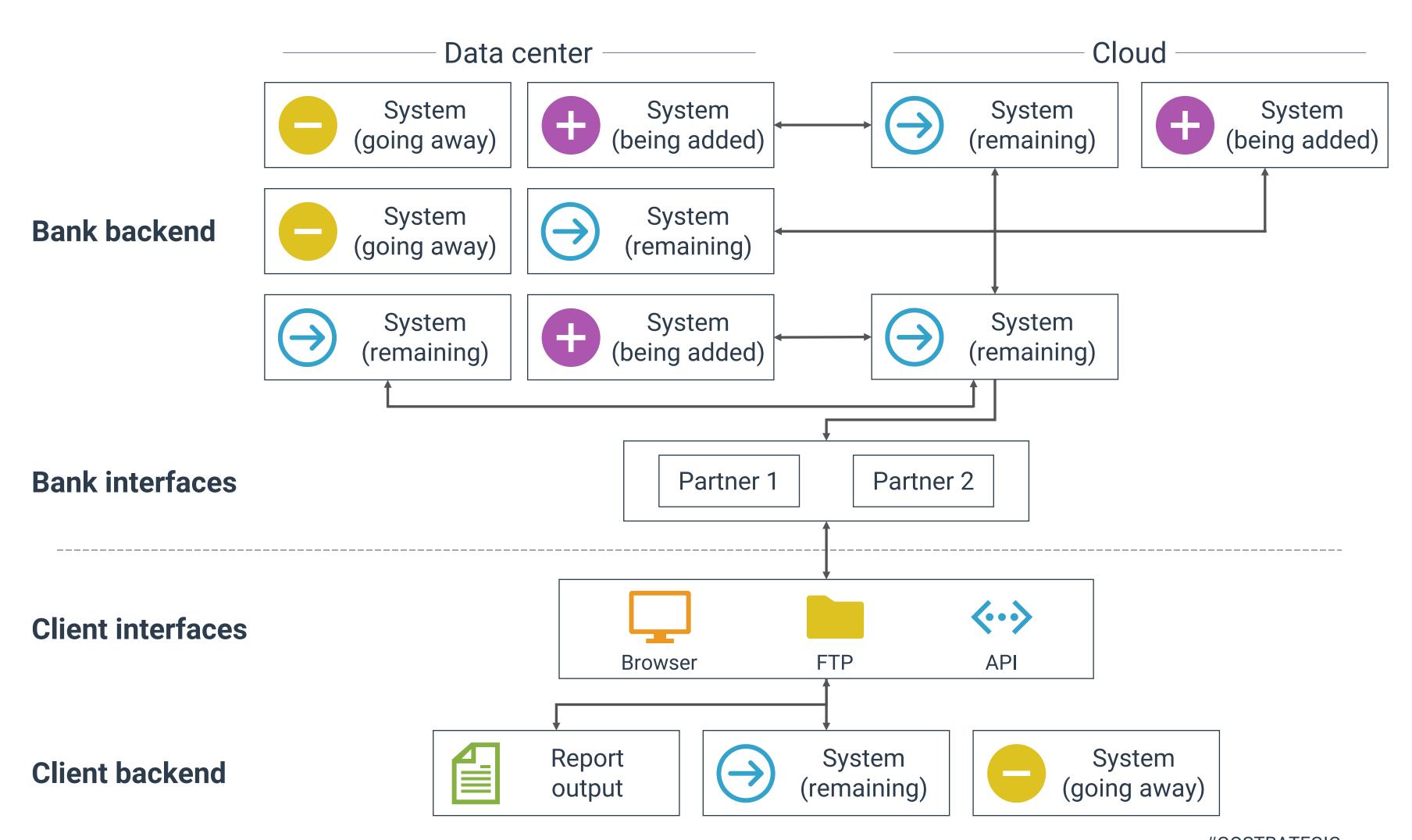






## WHAT IS GOING ON IN THE BANK?

THE BANK-CLIENT RELATIONSHIP







## **CLIENT IMPACT**

**VARYING VIEWS** 



Singular view









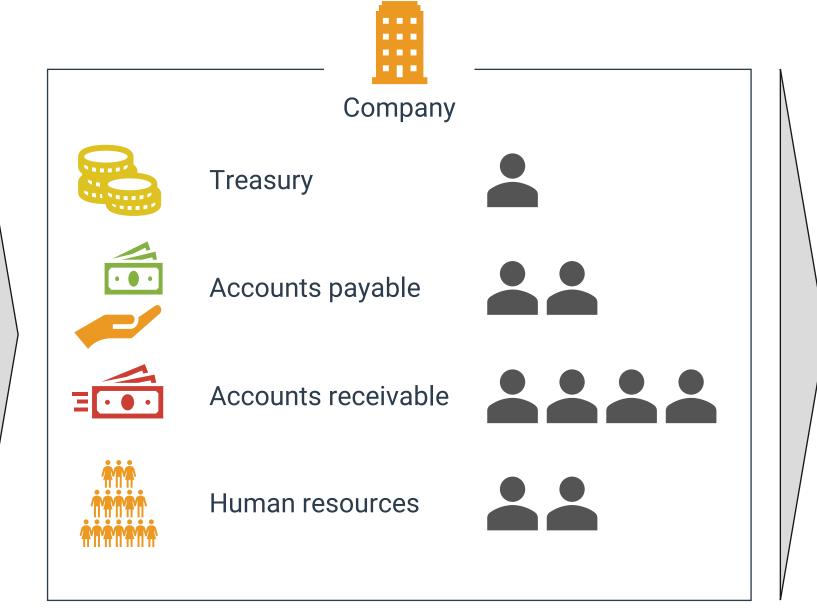
Process / relationship view

Information

**Transactions** 

Processing

Returns



Needs

Questions

Actions

From the concept of 1-to-1 to the reality of many-to-many





## LEADING PRACTICES

MAKING FOR A SMOOTH CONVERSION



Be mindful of the impact



Spend time cleaning up the data



Partner with the right vendors



Communicate early and often



Create client tiers



Provide a preview period for new platform



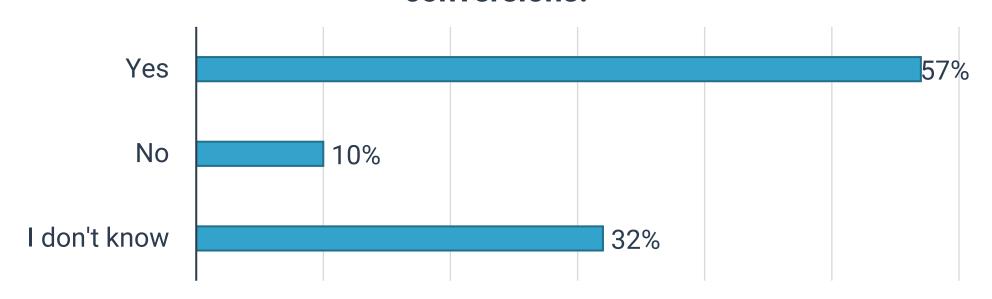
Convert in waves



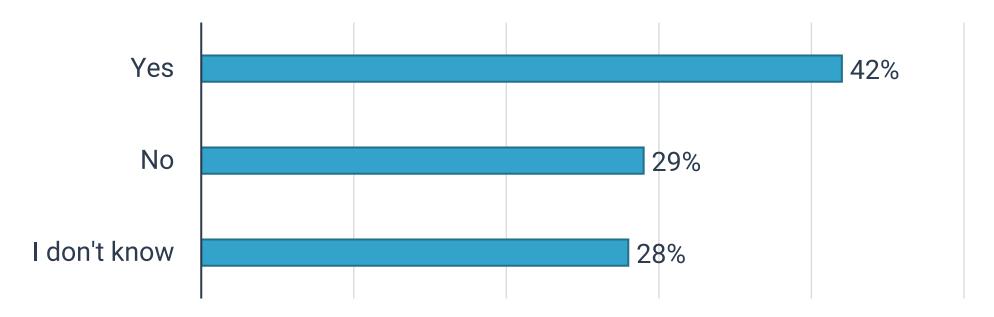


## POLL QUESTION

Poll 3 - We measure for customer success during conversions:



Poll 4 - We are staffed/resourced properly for conversions?







## WHAT NEEDS TO BE MANAGED

#### TO YIELD SUCCESSFUL PLATFORM CHANGES

**Changes and requirements** 

**Timeliness** 

Expectations

Need for information

System changes (digital)

Integration changes

Equipment changes (physical)



Scope

System, connections, core processes

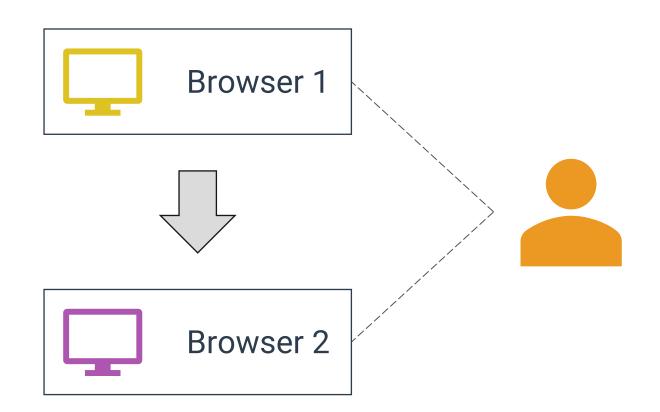
Management, accounting/recording, relationships

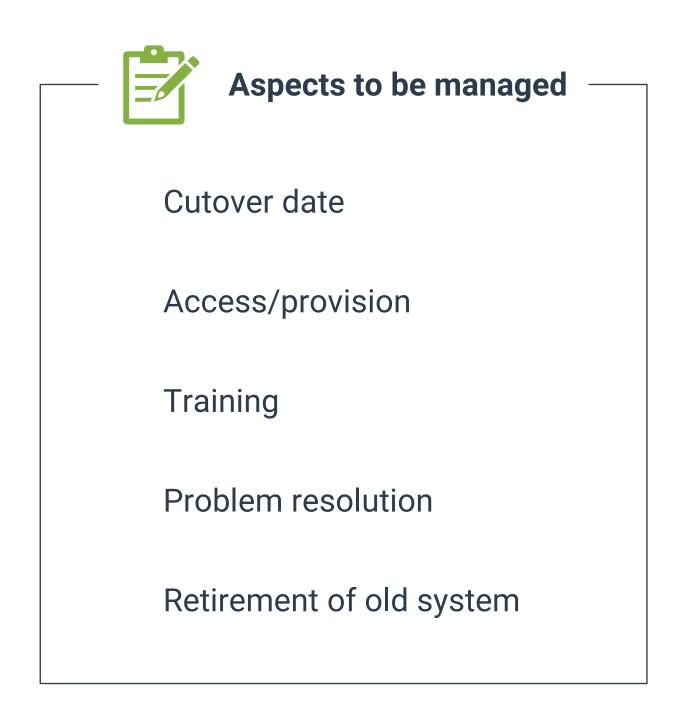




## INTERFACE OR PORTAL CHANGE

**EXAMPLE 1** 



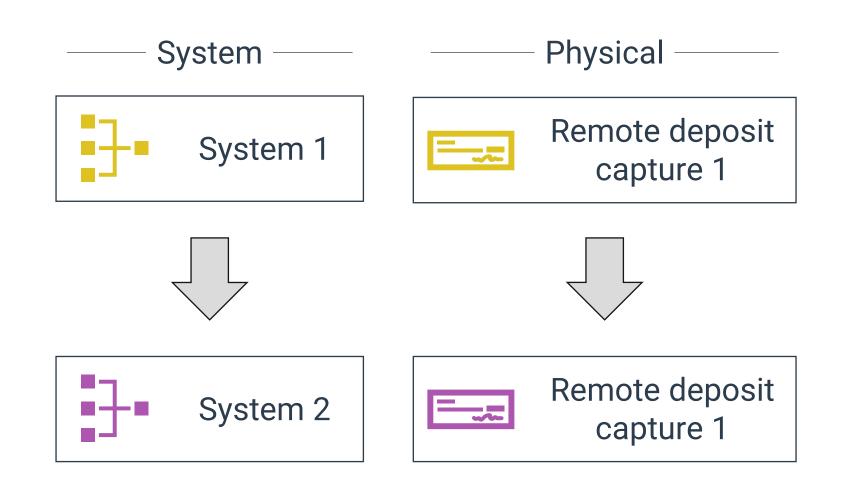


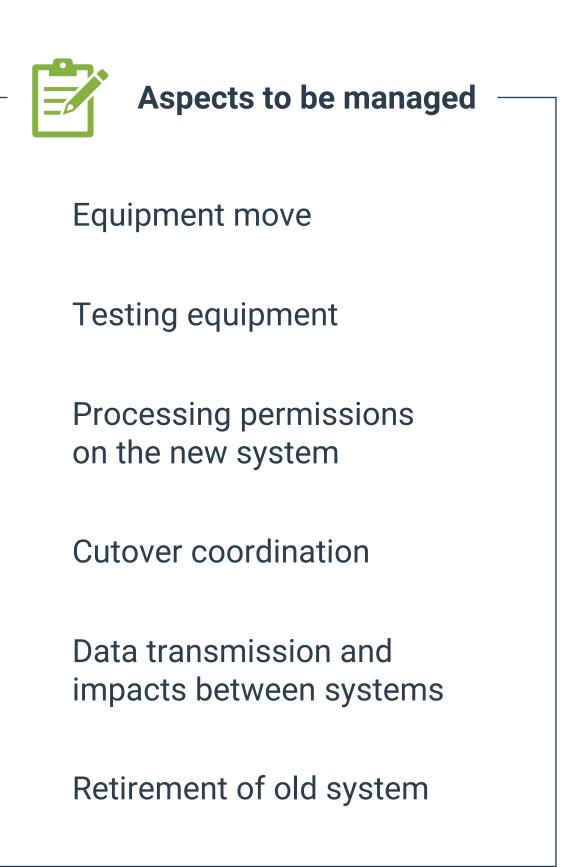




## SCAN SYSTEM & EQUIPMENT CHANGES

**EXAMPLE 2** 









## STORIES FROM THE FRONT

CASE STUDIES



What can go wrong?



And how getting help can avoid pain.





## FINAL THOUGHTS

#### **HOW TO PROCEED**



#### **LEVERAGE**

- Automation and digital communication
- Amplify your staff with 3rd parties
- Scale up



## LEADING PRACTICES

- Focus on the top items
- Identify your gaps



#### **FORESIGHT**

- Understand impacts
- Communicate early – preemption



## CONSIDER THE IMPACT

- Internal capacity must be stewarded
- Customer experience is paramount





## LET'S CONNECT

## DON'T LET THE LEARNING END HERE... CONTACT US WITH ANY FUTURE QUESTIONS

Thank you for your interest in this presentation and for allowing us to support you in your professional development. Strategic Treasurer and our partners believe in the value of continued education and are committed to providing quality resources that keep you well informed.



#### STRATEGIC TREASURER

Craig A. Jeffery, *Managing Partner* 

- $\bowtie$  craig@strategictreasurer.com
- +1 678.466.2222



#### **SUPERIOR**

Steve Traut, Senior Vice President of Sales

- Straut@superiorpress.com
- +1 562.478.1026



Learn & Share the latest News & Analysis in Corporate Treasury



Your source for treasury insights and news in the car, at the gym, or wherever you decide to tune in!